ORGANIZATIONAL AND FUNCTIONAL REGULATION OF THE NATIONAL AGENCY FOR THE EVALUATION OF UNIVERSITIES AND RESEARCH INSTITUTES

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TITLE I – PRELIMINARY PROVISIONS

Art. 1 – Definitions and Scope of the Regulation
1. For the purposes of this Regulation, shall mean:
   a) Agency, the National Agency for the Evaluation of the University and Research System (ANVUR).
   b) President, the President of the Agency.
   c) Board, the Governing Board of the Agency.
   d) Director, the Director of the Agency.
   e) Advisory Board, the Advisory Board of the Agency
   f) Board of Auditors, the Board of Auditors of the Agency.
   g) OIV, the independent performance assessment body.
   h) Decree, the presidential decree 1 February 2010, n. 76 and subsequent amendments.
   i) Minister, the Minister of University and Research.
   j) Ministry, the Ministry of University and Research.
   k) ENQA, the European Association for Quality Assurance in Higher Education.
   l) EQAR, European Quality Assurance Register for Higher Education.
   m) Higher Education and research system, all state and non-state Italian university institutions, in any case called, including special status universities; all Italian, state and non-state AFAM Institutions, legally recognized; all public research institutes supervised by the Ministry.
2. In implementation of art. 12, paragraph 4, letter a) of the Decree, these regulations govern the general organization of ANVUR, the definition of the tasks of the Areas referred to in paragraph 1 of the same article of the Decree and the organization of the operational relations of the President and members of the Governing Board with the general management structure and the related Areas. Furthermore, the regulations also define the competencies of the bodies and the general management structure, in accordance with the principles of separation between political direction activities and management activities as per art. 4 of the legislative decree 30 March 2001, no. 165.

Art. 2 – Nature of the Agency
1. The Agency shall have legal personality under public law and shall have its seat in Rome. The Agency has organizational and accounting autonomy within the limits of its budget and operates pursuant to art. 8, paragraph 1 of legislative decree 30 July 1999, n. 300.

Art. 3 – Purposes of the Agency
1. The Agency ensures the achievement of the objectives set out in art. 2 of the Decree, as well as laws and regulations, acting in accordance with the methods and best practices of evaluation at international level basing its activities on the principles of autonomy, impartiality, professionalism, transparency, and publicity of acts. In particular, the Agency:
   a) carries out the functions of National Quality Assurance Agency, as provided for in the relevant European agreements, in the context of the establishment of the European Higher Education and Research Areas.
   b) oversees the national public system of evaluation of higher education and research, based on at least an annual programme adopted by the Governing Board, and approved by the Minister.
   c) carries out the external evaluation of the quality of the activities of universities, AFAM institutions and public and private research institutes receiving public funding.
d) addresses the evaluation activities entrusted to the internal evaluation bodies of the Universities, the AFAM institutions and research institutes.
e) assesses the efficiency and effectiveness of public funding and incentive programmes for research and innovation activities.
f) carries out the tasks already assigned to the National Committee for the Evaluation of the University System (CNVSU) and the Research Evaluation Steering Committee (CIVR) and complete the programmes of activities undertaken by the aforementioned Committees and, where necessary, innovate the methods and procedures adopted by them.
g) promotes and carries out research on evaluation themes.
h) shall also carry out any other functions assigned to it by laws and regulations.

Art. 4 – Agency’s activities

1. Based on the annual programme of activities referred to in art. 2, paragraph 2 of the Decree, the Agency carries out the activities necessary for the achievement of the objectives assigned to it by laws and regulations. The Agency shall carry out the following activities which, at the request of the Minister, may also be carried out regarding inter-university centres and consortia and university research consortia, as well as other university and research facilities and AFAM institutions:

a) Evaluate the quality of the processes, results and products of the management, training, research and third mission activities, including the technology transfer of universities and research institutes, including the individual structures of the said bodies, as indicated in art. 3, paragraph 2 of the Decree.
b) On the basis of objective and certifiable parameters, the Agency shall define criteria and methodologies for the assessment of the structures of universities, research institutions, study programmes, including doctoral degrees, university masters and graduate schools, for the purposes of initial and periodic accreditation of the same by the Minister, while providing for the contribution of internal self-assessment procedures; for matters relating to training activities, active involvement of students and their representative bodies shall be promoted.
c) Evaluate, by defining the criteria and methodologies, the structures and study programmes of the AFAM Institutions, according to the provisions of the Presidential Decree of 8 July 2005, n. 212, to the implementing regulations of the law of 21 December 1999, n. 508 and to the provisions of the Ministry.
d) It is responsible for directing the evaluation activities entrusted to the Universities Evaluation Boards, linking its activities with those carried out by them and comparing with them the definition of criteria, methods, and indicators.
e) In collaboration with the Universities Evaluation Boards, prepares uniform procedures and minimum requirements that the Universities adhere to for the evaluation by students of the effectiveness of teaching and the efficiency of services and takes care of the analysis and publication of the results obtained.
f) develop and propose to the Minister quantitative and qualitative requirements in terms of stable human, infrastructural and financial resources, adequacy of teaching and research capacity programmes, for the purpose of the establishment of a merger or federation or abolition of universities or branches of existing universities, and for the activation, closure, or consolidation of all university and AFAM study programmes, including PhD courses, University Masters, and Graduate Schools of Advanced Studies.
g) develop benchmarks for the allocation of state funding, including the determination of essential performance levels and unit costs relating to specific types of services.
h) Based on expected results and predefined parameters, ANVUR evaluates the results of programme agreements and their contribution to improving the overall quality of the university and research system.
i) assess the efficiency and effectiveness of public funding and incentive programmes for teaching, research.
j) at the request of the Minister and consistent with the available financial resources, it carries out further evaluation activities, the definition of standards, parameters, and technical regulations.
k) Based on a special decree of the Minister aimed at identifying the guidelines concerning the conduct of evaluation procedures and the necessary economic resources, carries out the evaluation of the quality of research and the third mission of universities and research institutions.
l) according to the provisions of art. 9 of legislative decree 29th March 2012, n. 49, the Agency Carries out the evaluation of the recruitment policies of the Universities.
m) according to the provisions of the legislative decree 25 May 2017, n. 74, ANVUR oversees the evaluation of the administrative activities of universities and research institutes referred to in Chapter I of the legislative decree 31 December 2009, n. 213.
n) fulfils the tasks assigned to it by legislative decree 25 November 2016, n. 218 for the evaluation of research institutions.

1. The Agency shall also carry out the following activities:

   a) collaborates with the operational structures of the Ministry in developing and integrating information-statistical systems for the evaluation of Universities’ activities of, AFAM and research Institutions, taking also into account the provisions of art. 5 of the Decree. ANVUR also attends the creation and continuous updating of a database of Italian and foreign evaluation experts, to be used pursuant to art. 12, paragraph 4, letter d) of the Decree.

   b) in accordance with the regulations envisaged by art. 2, paragraph 7, of the law of 21 December 1999, no. 508, which defines the modalities of evaluation of AFAM Institutions activities of the, ANVUR implements the necessary organizational provisions for carrying out these activities.

   c) Also, through exchanges of experience and information, the Agency cooperates with EU and international bodies, evaluation agencies and foreign administrations, national and international scientific organisations involved in the evaluation of higher education and research systems.

   d) draws up every two years the Report on the state of the university system and research, pursuant to 4, paragraph 3 of the Decree, which is submitted to the Minister for transmission to the Prime Minister, the Interministerial Committee for Economic Planning and to the Parliament is part of the National Statistical System (SISTAN), pursuant to the legislative decree of 6 September 1989, no. 322 and, in particular, of the art. 2, paragraph 1, letter g) and of the art. 4, concerning the participation of the statistical offices belonging to public bodies and organizations in SISTAN.

2. Based on special agreements concluded between the Minister and the other vigilant Ministers, the activities of the Agency governed by this Regulation may also be carried out, in whole or in part, for research institutes not subject to the exclusive supervision of the Ministry.

3. The activities of the Agency and its inclusion in the international context of the evaluation of Higher Education institutions and research activities are periodically assessed by committees of international experts appointed by the Minister also based on designations of European sector organisations.
TITLE II – AGENCY BODIES

Art. 5 – The President

1. The President, elected pursuant to art. 7 of the Decree, has the legal representation of the Agency; He ensures the coordination and unity of the strategies and activities carried out by the Agency; He promotes institutional relations in Italy and abroad, dealing with the responsible bodies.

2. The President:
   a) convenes and presides over the meetings of the Board, establishes the agenda for the sessions, directs their work, signs board resolutions.
   b) in case of absence or impediment, he is replaced by a Deputy President appointed by him among the members of the Board.
   c) proposes to the Board the appointment of the Director of the Agency.
   d) coordinates the Board in carrying out its institutional duties.
   e) verifies the execution of the Board resolutions by the Director.
   f) appoints, among the members of the Board, the representatives of the thematic areas in which the activity of the Board itself is divided, considering the tasks assigned to the Areas in which the general management structure is organized, as detailed by the following art. 11.
   g) to the extent of its competence, signs the deeds resulting from the resolutions of the Board, the agreements and any other deed of a general nature and of strategic programming value.
   h) appoints the Committee, pursuant to art. 11 of the Decree, on proposal of the Board.
   i) supervises the preparation of the regulations pursuant to art. 12, paragraph 4 of the Decree.
   j) coordinates the definition by the Council of an annual programme of ANVUR activities, to be submitted to the Minister for approval.
   k) oversees the preparation of the biennial report on the state of the university and research system and takes care of its presentation to the Minister for transmission to the Prime Minister, to the Interministerial Committee for Economic Planning and to the Parliament.
   l) ensures that the Agency's evaluation activities are carried out according to impartiality, reliability, and transparency criteria; the results of the analyses, evaluations and any other information of public interest, are made public by the President also through the institutional website of the Agency and other institutional channels.
   m) stipulates, upon proposal of the Board, any contracts, conventions, protocols, or understandings for the regulation of relations between the Agency and public or private, national, or international bodies. The President may delegate the Director for the stipulation of the aforementioned deeds.
   n) supervises the institutional communication activity of the Agency.
   o) is supported in his functions by the Technical/Legal Affairs Secretariat.
   p) adopts, in urgent cases, the provisions falling within the competence of the Board, to be submitted for ratification by the Board itself at the earliest meeting, with the exclusion of regulations, plans of a strategic nature, the forecast budget and the final financial statement.
   q) takes care of operational relations with the Director and with the managers in charge of the Areas in which the general management structure is divided in relation to their specific jurisdictions and supervises compliance with the guidelines, objectives and directives approved by the Board.
   r) is the data controller of the Agency and is responsible for preparing the documents for the implementation of the related regulation.
   s) monitors, supervises, and ensures the proper functioning of the Agency's activities.
3. The office of President is full-time and is incompatible, resulting in forfeiture, with any direct or indirect employment relationship, even free of charge, established with the evaluated institutions. The President may carry out research activities and publish the results of these activities only if the publications are free of charge, apart from any copyrights, and are not evaluated by the Agency.

**Art. 6 – The Governing Board**

1. The Governing Board, appointed by decree of the President of the Republic on the proposal of the Minister and having heard the competent parliamentary Commissions, is comprised by seven members chosen according to the provisions of art. 8 of the Decree.

2. The Board determines the Agency's activities and strategic and managerial policies based on an annual plan, also defining the criteria, methods, and timing of the evaluation activities. In particular, the Board:
   a) proposes to the President the appointment of the Committee, pursuant to art. 11 of the Decree.
   b) defines the general directives, the strategic and operational policies contained in the Program of the Agency's activities to be submitted to the Minister for approval.
   c) formulates the general guidelines for the preparation of the biennial report on the state of the university and research system to be presented to the Minister, pursuant to art. 4, paragraph 3 of the Decree, and approves its contents.
   d) adopts the public call for the implementation of the research and third mission quality assessment and approves the final report based on the results of the carried-out assessments.
   e) annually approves the three-year Plan of Staff endowment pursuant to art. 6, paragraph 2, of the legislative decree 30 March 2001, n.165.
   f) approves the regulations provided by art. 12, paragraph 4 of the Decree.
   g) approves the organization methods of the Agency, on the proposal of the Director in agreement with the President, considering the criteria provided by art. 12 of the Decree and the available personnel resources.
   h) approves, at the proposal of the Director proposal, the Performance Measurement and Evaluation System, the three-year Performance Plan, and the related Report, as well as the three-year Three-Year Plan for Transparency and Integrity.
   i) approves the forecast budget, the budget changes relating to the expenditure categories and the final financial statement, in accordance with the provisions of the Administrative and Accounting Regulation.
   j) approves the Guidelines, criteria, methods, announcements, and final reports relating to the implementation of the Agency's evaluation processes.
   k) meets, on a periodic basis, the Committee pursuant to art. 11 of the Decree, to illustrate the activities that the Agency is carrying out and the program for the subsequent period and to receive any comments and proposals.
   l) appoints the Director of the Agency, on the proposal of the President and in accordance with the provisions of art. 10, paragraph 3 of the Decree.
   m) appoints, on proposal of the President, the Independent Evaluation Body (OIV), pursuant to legislative decree 27 October 2009, n. 150.
   n) defines, on the proposal of the President, the objectives that will have to be assigned to the Director and proceeds with the relative evaluation after acquiring the OIV’s opinion.
   o) deliberate, on the proposal of the Director, on the managerial assignments to the Area managers.
   p) decides on the appointment of evaluation experts, in accordance with the provisions of art. 12, paragraph 4, letter d) of the Decree.
   q) ratifies the emergency measures taken by the President.
r) adopts any act useful for the steering and monitoring functions of the Agency, defining the timing and necessary resources for the achievement of the objectives.
s) establishes working groups on specific evaluation topics.
t) performs any other function entrusted by legislative or regulatory provisions.

3. The members of the Governing Board can be appointed by the President as representatives of specific thematic areas on which they report to the President and to the Governing Board.

4. In the performance of its duties, the Governing Board is assisted by the Technical/Legal Affairs Secretariat.

5. The position of member of the Governing Board is full-time and is incompatible, resulting in forfeiture, with any direct or indirect employment relationship, even free of charge, established with the evaluated institutions. The members of the Board can carry out research activities and publish the results of these activities only if the publications are free of charge, except for any copyrights, and are not evaluated by the Agency.

Art. 7 – Meetings and deliberations of the Governing Board

1. The Governing Board normally meets once every 15 days and is convened by the President, who draws up the agenda and chairs it. The convocation and the agenda are usually sent at least five working days before the meeting and the relative draft resolutions are usually made available to the Governing Board’s members at least three working days before the meeting.

2. Members of the Governing Board who are unable to attend the meeting shall inform the President thereof without delay.

3. Each member may ask the President to convene the Governing Board, specifying the topics to be included on the agenda. In this case, the President shall ensure that the convocation takes place within ten days of the request.

4. The Governing Board is validly constituted when there is half plus one of its members, including the President or the Vice-President. If the components in office are equal or less than five, the Governing Board is validly constituted with the presence of at least three components. Members can also attend Governing Board meetings through remote communications.

5. The Governing Board shall act by a majority of those present, and in any event, by not fewer than two votes in favour. If the serving members number fewer than five, Governing Board deliberations shall require a majority vote from at least three members. The voting process is generally transparent, except in cases involving deliberations on personal and sensitive data or ‘classified’ opinions, where a secret vote may be requested by an eligible voter.

6. The members of the Board in charge of the individual thematic areas, with the support of the preliminary activity carried out by the Executives in charge of the reference organizational areas, illustrate the proposed resolutions for the purposes of collective discussion of the issues that fall within their respective areas.

7. The Director takes part to the meetings of the Governing Board without voting rights and acting as record-keeping Secretary.

8. In carrying out his activity as Secretary of the Governing Board, the Director is supported by the Technical/Legal Affairs Secretariat.

9. The minutes of the Board meetings report:
   a) the names of the attendants, the agenda with any additions and the essential elements of the report and discussion for each topic.
   b) the adopted resolutions, with an indication of their adoption methods, if not approved by unanimous
votes. If a resolution is adopted by a majority, the dissenting votes and abstentions are reported. The members of the Board who express conflicting opinions with respect to those of the majority may request to include their opinion, written in summary form, in the minutes of the meeting. In any case, the members can have statements inserted in the minutes, reading them beforehand.

c) The minutes of each meeting are submitted to the President, who orders their transmission to the members of the Board at least the day before the meeting, for approval or for the formulation of any observations and/or corrections. The original approved minutes, signed by the President and the Secretary, is kept in the Governing Boards records.

d) In compliance with the rules on data protection, the list of resolutions adopted by the Governing Board is published on the institutional website of the Agency in the Transparent Administration section.

e) The resolutions of the Governing Board taken as specified above are immediately enforceable, except for those requiring the approval or authorization of the Minister.

f) The members of the Board of Auditors shall attend meetings of the Governing Board for the activities for which they are responsible.

10. At the meeting, the Governing Board may hear Managers and officials of the Agency, or the President of the Advisory Board, the OIV or external people, without compensation other than reimbursement of expenses; their hearing shall be recorded in the minutes of the meeting.

Art. 8 – The Board of Auditors

1. In application of the legislative decree 30 June 2011, n. 123 and subsequent amendments, the Board of Auditors is responsible of the administrative and accounting regularity control at the Agency; it supervises compliance with the legal, regulatory, and statutory provisions and carries out the other tasks assigned to it by current legislation, including the public expenditure monitoring.

2. Within the scope of its autonomy, the Board of Auditors establishes the frequency and modalities of its meetings and the related operating rules. The minutes of the meetings and visits, referred to in paragraph 3, are drawn up with the secretarial support of the Agency’s Structures. Il Collegio, nell’ambito della propria autonomia, stabilisce la cadenza ordinaria e le modalità delle proprie riunioni e le relative regole di funzionamento. I verbali delle riunioni e delle visite di cui al comma 3 sono redatti con il supporto segretariale delle Strutture dell’Agenzia.

3. The members of the Board of Auditors may carry out inspections and controls, even individually.

4. The Auditors attend to the Agency Governing Board’s meetings.

5. At least fifteen days before the date of the relative resolution, the Director of the Agency submits the estimated budgets outlines, their variations, the resolutions for the assessment of the residual funds and the financial statement, accompanied by the explanatory report, to the examination of the Board. The Board of Auditors draws up a specific report to be attached to the aforementioned documents.

6. The minutes of the Board of Auditors are available to the Board and the Director and are sent to the Ministry, to the Ministry of Economy and Finance, as well as to the Court of Auditors.
TITLE III – ORGANISATION

Art. 9 – Organization
1. The organisation of the Agency is approved by the Governing Board on the proposal of the Director in agreement with the President and in line with the evaluation activities pursuant to art. 4. The organisation of the Agency shall define the general architecture of the organisational structure and the primary functions and responsibilities of the internal processes.

2. The organization of the Agency shall be based on the following principles:
   a) functionality with respect to the activities and tasks assigned to the Agency by the Decree.
   b) pursuit of the objectives of effectiveness, efficiency, and cost-effectiveness, also thanks to the simplification and digitalization of work processes.
   c) flexibility in the organization of work, through the promotion of a process organization.
   d) enhancement of skills and culture of merit and result, also through continuous training and the balance between work in presence and remote work.
   e) clear identification of management and administrative responsibilities with respect to homogeneous areas of processes.
   f) transparency of processes and procedures, ensuring accessibility to documents and involvement of stakeholders.

3. The Agency is organized in a general management structure, called “Directorate-General”, and divided into three Areas, pursuant to art. 12, paragraph 1 of the Decree:
   a) Administrative and Accounting Area.
   b) Higher Education Institutions Evaluation Area.
   c) Research Evaluation Area.

4. As provided by art. 12, paragraph 2 of the Decree, the General Director oversees the Directorate-General and the Managers are responsible for the Areas.

5. Within the Directorate-General and the individual Areas, Operational Units are established, responsible for the planning, organization, and management of processes related to thematic areas that are homogeneous in terms of methods, content, and objectives.

6. To ensure the technical and administrative oversight of work processes with a significant cross-sectional impact in relation to the activities of the Areas, specific Project Units can be established by a decision of the Director. Staff units from the Operational Units involved in the work processes are assigned to the responsibility of the Project Units.

7. At the head of the Operational Units and Project Units, managers are appointed from among the non-executive staff of the Agency. If a manager is not identified, the related functions are covered on an interim basis by the Managers of the reference Area.

Art. 10 – Director
1. The Director is appointed by the Governing Board, upon the proposal of the President, from individuals with proven experience in the management and direction of apparatus and resources and with documented knowledge and experience in the evaluation of activities of the university and research system, in accordance with the methods and terms set out in art. 10, paragraphs 3 and 4 of the Decree.

2. The Director is responsible for the management and internal organization of the Agency; directs, coordinates, and oversees the activities of the Areas, exercising the functions provided by art. 16 of the legislative decree of March 30, 2001, no. 165.
3. In particular, the General Director:

a) oversees the implementation of the Governing Board’s resolutions, considering the directives given by the President.

b) receives the general directives given by the Governing Board regarding strategic guidelines for the preparation of the annual activity program of the ANVUR and assigns to the Managers of the Areas the tasks for the development of the contents within their respective competence.

c) attends the Governing Board meetings as recording secretary, without the right to vote.

d) assists the President in preparing the agenda for the Council sessions and provides draft resolutions accompanied by the necessary documentation.

e) provides the President:

i. by the 30th of October each year, considering the directives given by the Governing Board, the elements for the formulation of the ANVUR’s annual activity program for the following year.

ii. by the 30th of November each year, the draft annual budget projects, both financial and economic, effective from the following year, and any proposed changes for the current year.

iii. by March 31st of the year following the reference year, the Agency’s comprehensive financial statement in its various sections.

f) based on the reports prepared by the Managers of the Areas, drafts the annual report on the Agency’s managerial results, which is submitted to the President, who then presents it to the Governing Board.

g) prepares the draft regulations referred to in art. 12, paragraph 4 of the Decree and other documents governing specific subjects to be submitted to the President and the Governing Board.

h) coordinates and takes responsibility for the management of the Agency for the implementation of the ANVUR’s annual activity program, its related contracts, conventions, and agreements with third parties.

i) In the context of performance management, prepares reports at least semi-annually concerning institutional objectives, identifying any deviations and possible remedies, and promptly informs the President and the Council about any significant managerial issues.

j) provides the President and the Governing Board with proposals for organizing the Agency.

k) defines the potential Project Units as per art. 9, paragraph 6 of the present regulation and the resources to be allocated to each of them, after identifying the activities to be carried out.

l) proposes to the Governing Board the appointment of the Managers responsible for the Areas and assigns them their respective duties, the objectives to be pursued, and the subsequent resources available.

m) adopts acts related to the organization of non-general managerial level offices, essential for the operational functionality of the organization and the implementation of activity programs decided upon by the Governing Board.

n) determines the allocation of financial, instrumental, and human resources among the Areas, considering the proposals made by the respective Managers, in line with the programmatic forecasts of the Agency's annual activity program and with the available budget resources.

o) following a resolution by the Governing Board, proceeds to assign roles to the evaluation experts as stated in art. 12, paragraph 4, letter d) of the Decree.

p) After consulting the Managers of the Areas, appoints the heads of the Operational and Project Units.

q) exercises delegated powers and specific tasks expressly assigned by the Council, the President, the ANVUR regulations, the laws, and the current collective labor agreement.

r) delegates authority within General Director own competencies, excluding matters directly assigned by the Governing Board and the President.
s) ensures the Agency's compliance with the national program related to administrative transparency, document management, centralization of archives, conservation, and access to information and data, as well as the gradual implementation of the Digital Administration Code, in accordance with the legislative decree of December 30, 2010, no. 235.

t) ensures the application of safety regulations.

t) coordinates the activities related to the evaluation system of administrative activities of universities and public research institutions supervised by the Ministry.

v) Considering the directives of the President and the Governing Board, coordinates the preparation of the biennial report on the state of the university system.

4. The employment relationship of the General Director is incompatible with other public or private offices or jobs, even elective ones, with the practice of professional, commercial, or industrial activities, and with the position of director or auditor of companies that aim for profit.

5. The Director cannot have direct or indirect interests in universities and research institutions.

6. If coming from public administrations, the provisions of artt. 21, paragraph 1, and 23-bis of the legislative decree of March 30, 2001, no. 165 apply to the Director.

Art. 11 – General Direction and Organizational areas

1. The Areas, as defined by art. 9, paragraph 3 of this Regulation, are structures homogeneous in their activity scope, utilized by the Bodies and the Director.

2. Within the activities and processes under the competence of each Area and Organizational Unit, the responsibility to:

   a) develop the necessary content for the preparation of the ANVUR's annual activity program and the biennial report on the state of the university and research system is uniformly assigned to each of them.

   b) prepare the Inquiry and the related acts (decrees, resolutions, determinations, service orders) in support of the decisions of the Governing Board and the General Director.

   c) take care of updating the information published on the institutional website.

   d) ensure the publication on the institutional website of the information required by transparency regulations.

   e) plan and implement measures related to anti-corruption.

   f) manage the procedures for accessing administrative documents.

   g) manage the relevant litigation with the support of the Technical Secretariat/Legal Affairs.

   h) adjust the aspects of regulatory coordination and the relevant regulations, with the support of the Technical Secretariat/Legal Affairs.

3. Within the staff of the Directorate-General are placed the Operational Units responsible for managing institutional support activities for the Bodies or the General Director or characterized by cross-functional roles or requiring the necessary independence from administrative or evaluation processes. These Operational Units are:

   3.1. **Technical Secretariat/Legal Affairs**, responsible for the following activities:

   a) secretarial support to the Bodies (President, Governing Board, Advisory Board) and the General Director.

   b) Organization of communication activities and management of institutional events according to the directives of the President and in collaboration with the Agency's press office.

   c) management of institutional relations with similar offices of national and international institutions.

   d) definition and management of the structure of the Agency's institutional website, in collaboration with
the press office.
e) legal and juridical support to the Areas and Units, and management of relations with the Attorney General of the State.
f) regulatory updates to support the regulatory adjustments required of the Areas.
g) support to the Responsible for Corruption Prevention and Transparency (RPCT) in the definition and implementation of the Three-year plan for the prevention of corruption and transparency, and in carrying out the activities provided by law no. 190 of November 6, 2012, and subsequent amendments, and by the legislative decree no. 33 of March 14, 2013.
h) management of the inquiry activities and preparation of the Governing Board sessions, and support to the general Director in carrying out the duties of recording secretary.
i) management of the electronic archive of the resolutions of the Governing Board and the Advisory Board.

3.2. **Statistics**, responsible for the following activities:

a) carrying out on behalf of the Agency all the activities provided for in the National Statistical System (SISTAN).
b) transmission to SISTAN of the informational data related to the Agency, held due to its institutional activity, or collected for statistical purposes, necessary for the statistical processing provided for by the national statistical program or instrumental to achieving the institutional objectives of the requesting entity.
c) management of relations with ISTAT, EUROSTAT, the Ministry, CINECA, the evaluated Institutions, and other national and international bodies in the design, collection, analysis, and processing of data related to the institutional functions assigned to the Agency.
d) coordination, development, and management, in collaboration with the Areas and Operational Units, of the Agency's Statistical Information System, in compliance with the provisions of the legislative decree of September 6, 1989, no. 322.
e) Promotion and implementation of the collection, processing, dissemination, and archiving of statistical data in the evaluation areas of the Agency, in line with the provisions of the national statistical program.
f) technical support to the Administrative and Accounting Area, making use of the Data Protection Officer, to ensure the security of the information system and compliance with the prescriptions of the digital administration code.
g) management of access to the Agency’s databases or those used by it for evaluation activities.
h) research and analysis activities related to the data used by the Agency in the context of evaluation activities, to prepare specific thematic insights and verify the reliability of models, criteria, and evaluation parameters.
i) updating, collection, and analysis, in collaboration with the Areas and Operational Units, of the data useful for the preparation of the biennial report on the state of the university system and research.
j) methodological support to the Areas and Operational Units to improve data usage and identify criteria and parameters to be employed in the evaluation activities.
k) surveys and sample investigations at entities, institutions, and individuals, with the aim of improving the level of knowledge on the evaluation activity, the higher education system, and research.
l) provision of expertise in programming languages and modelling, as well as processing external databases.

3.3. **Performance and Management Control**, responsible for the following activities:

a) planning and coordination of the functions assigned to the Agency by national legislation (art. 13, paragraph 12 of the legislative decree of October 27, 2009, no. 150), regarding the evaluation system of the administrative activities of universities and research institutions supervised by the Ministry.
b) support to the Governing Board in the preparation of guidelines and directions concerning the integrated management of the performance cycle of Universities and Research Institutions, also through the involvement and discussion with the Evaluation Units and the OIV (Internal Evaluation Bodies) of the Institutions.

c) preparation of periodic analysis and evaluation reports on the status of the integrated performance management of Universities and Research Institutions.

d) support to the General Director in the tasks set out in the legislative decree of October 27, 2009, no. 150, for the purpose of establishing the measurement and evaluation system for the Agency's performance and to the OIV in activities related to the management of the performance cycle.

e) preparation of the Integrated Activities and Organisation Plan (PIAO), considering the Activity Program of the Agency, in collaboration with the Areas and Operational Units.

f) design, implementation, and management of the Agency's management control system, in collaboration with the organizational Areas.

3.4. Internationalization

a) coordination of the Agency's international accreditation procedures, in collaboration with the Areas and Operational Units.

b) management of relations with ENQA, EQAR, and other international agencies.

c) promotion of activities and cooperation agreements with agencies from other countries, aimed at fostering the exchange of experiences and the implementation of projects and initiatives on topics of mutual interest.

d) coordination of the Agency's participation in international working groups on topics related to international quality assurance standards.

4. The Administrative and Accounting Area is responsible for planning and managing the administrative, accounting, legal, and contractual aspects related to the processes of economic and financial planning and management, procurement of goods and services and execution of works, management of human resources, safety of environments and work tools, including computer systems. In particular, the Administrative and Accounting Area and the Operational Units belonging to it are responsible, possibly also with the support of external structures, for the following activities:

a) inquiry and management of institutional acts that commit the Agency in relation to third parties.

b) inquiry and management of the procedures for acquiring works, goods, and services necessary for the Agency and for ensuring the safety of the working environment and staff.

c) management of all the procedures provided by the Unified Register of Contracting Authorities (AUSA).

d) planning and monitoring of interventions for the management and security of the information system and the necessary measures concerning personal data protection, in collaboration with the other Areas and the Statistical Operational Unit.

e) execution of the tasks set out in art. 17 of the legislative decree of March 7, 2005, no. 82, regarding the digital administration code, with the support of the Statistical Operational Unit.

f) application of current regulations regarding workplace safety and support to the General Director for their correct implementation.

g) planning of personnel needs and managing recruitment procedures and career progression of the staff in service, considering organizational requirements.

h) management of disciplinary procedures as set out in the legislative decree of March 30, 2001, no. 165 and the relevant Collective Labor Agreement (CCNL).

i) administrative support for the selection and assignment of tasks to evaluation experts and external collaborators, as well as the payment of fees, where provided, and expense reimbursements, and
management of the Performance Register.

j) management of the regulatory, procedural, and contractual obligations related to the employment relationship (employment contract and any modifications, salary, authorization of external assignments, holidays, compensation for overtime, insurance, pension, welfare and taxation, processing of personal data).

k) management of trade union relations and the related obligations.

l) planning and management of training and updating activities for staff in relevant subjects, considering the needs outlined by the General Director and the Managers of the Areas.

m) economic and financial planning and management of the Agency’s budget based on the guidelines set by the Governing Board and considering the directives provided by the Director.

n) maintaining the accounts, ensuring compliance with all related accounting and tax obligations, and managing financial flows with the cashier institution.

o) supporting the activities of the Board of Auditors and ensuring all the required tasks are carried out with respect to the Ministry, the Ministry of Economy and Finance, the Ministry of Public Administration, and the Court of Auditors.

5. To organize the responsibility and management of the activities referred to in paragraph 4, within the Administrative and accounting area, the following Operational Units are identified, and the work processes entrusted to their responsibility.

5.1. Budget and General Affairs

a) planning and management of the Budget.

b) management of the revenue and expenditure cycle and fulfilment of accounting and tax obligations.

c) management of tenders and assignments for works and acquisition of goods and services, including the procedures provided by the AUSA.

d) management of assets, safety, and health in the workplace (including mandatory training).

e) management and security of the Agency's computer system, with the support of the Statistical operational Unit.

f) Management of the protocol and document flows.

5.2. Human resources

a) planning of personnel needs and management of recruitment procedures and career progression.

b) management of the supplementary contract and support for union relations.

c) management of staff training activities.

d) management of the economic and legal treatment of staff and members of the Governing Board, including the processing of personal data.

e) management of fiscal, insurance, pension obligations, and the Performance Registry.

f) management of the procedures for the assignment of tasks to the evaluation experts as per art. 12, paragraph 4, letter d) of the Decree, signing of the respective contracts, processing of personal data, and payment of fees and expense reimbursements, in collaboration with the technical Areas and Operational Units.

6. Higher Education Institutions Evaluation area is responsible for planning and managing the evaluation activities of higher education institutions (Universities, Institutions with special regulations, and AFAM Institutions) and merit colleges. Regarding AFAM Institutions, the evaluation activity considers the provisions of art. 14, paragraph 5 of the Decree, further sector-specific norms, and the provisions of the Ministry. Upon the Minister’s request, the evaluation activity can also be carried out for inter-university centers and consortia. Specifically, the Higher Education Institutions Evaluation Area, also utilizing evaluation experts as per art. 12, paragraph 4, letter d) of the Decree and with the support of the Evaluation
Units, is responsible for the following activities:

a) Preparation and updating – also considering international standards for quality assurance – of criteria, methods, and indicators to propose to the Ministry, aimed at measuring and verifying the educational, structural, organizational requirements, qualification of teachers, and research qualification suitable to ensure quality, efficiency, and effectiveness, as well as to verify the economic and financial sustainability of the activities of the evaluated Institutions.

b) planning and organizing ways to engage and involve stakeholders external to the Agency in the evaluation and accreditation activities of the Institutions and study courses.

c) evaluation for the purposes of initial and periodic accreditation by the Ministry, of study courses and university locations, including newly established ones, interfacing, where necessary, with the Research Evaluation Area.

d) periodic monitoring and evaluation of study programmes and university locations.

e) formulazione di analisi ed elaborazioni per l’individuazione di requisiti quantitativi e qualitativi, ai fini dell’istituzione, fusione o federazione ovvero soppressione di Università o di sedi distaccate di Università esistenti o di corsi di studio.

f) evaluation of AFAM Institutions and their respective study programmes, for the purposes of initial and periodic accreditation by the Ministry, based on objective and certifiable parameters.

g) development of guidelines to enable the Agency to provide guidance on the evaluation activities delegated to the Evaluation Units of Universities and AFAM Institutions and the subsequent assessment and use of the results.

h) development of uniform procedures for the survey of study programmes evaluations by students, and subsequent publication of the findings, respecting the protection of personal data, in collaboration with the Evaluation Board.

i) development of uniform procedures for the verification of student learning outcomes and for the evaluation of teaching effectiveness, followed by the publication of findings, while respecting the protection of personal data.

j) development of models for data collection in the higher education area to facilitate its analysis, monitoring, and evaluation, in collaboration with the Statistical Operational Unit.

k) support to the Statistical Operational Unit in gathering information and data to analyse and use for the improvement of the evaluation activities entrusted to the Agency.

l) management of the selection and training procedures for evaluation experts in their areas of competence, also collaborating in the creation and updating of the database of Italian and foreign evaluation experts as per art. 5, paragraph 3 of the Decree.

m) participation in working groups, educational research programs, as well as national and international meetings on evaluation topics within their areas of expertise.

n) management of administrative and procedural aspects required by the activities that do not fall within the jurisdiction of the Administrative and Accounting Area.

7. To organize the responsibility and management of the tasks referred to in paragraph 6, within the Higher Education Institutions Evaluation Area, the following Operational Units are identified, and the work processes entrusted to their responsibility:

7.1. Accreditation and Evaluation of Universities

a) evaluation for the purposes of initial and periodic accreditation of study programs, university locations, and Boards of Merit.

b) periodic monitoring and evaluation of university study programs.

c) selection, training, and organization of the activities of evaluation experts.

d) development of Guidelines and coordination of the activities of the Universities Evaluation Boards.
within the areas of competence.

e) organization and management of the evaluation of learning outcomes (TECO – TEst of COmpetence).
f) organization and management of study programmes evaluations by students.

7.2. **Accreditation and Evaluation of AFAM Institutions**

a) evaluation for the initial and periodic accreditation of study programmes and AFAM Institutions, within the framework provided by current regulations and the Ministry's provisions.
b) selection, training, and organization of the activities of evaluation experts.
c) development of Guidelines and coordination of the activities of the AFAM Evaluation Board in their areas of expertise.
d) organization and management of study programme evaluations by students.

8. The **Research Evaluation Area** is responsible for the planning and management of research evaluation activities and third mission/impact related to Higher Education Institutions and public research entities and institutions. Concerning AFAM Institutions, the evaluation activity considers what is provided by art. 14, paragraph 5 of the Decree, further sector regulations, and provisions of the Ministry. Upon request from the Ministry, or the interested entities, the Research Evaluation Area can also carry out these activities towards other research structures. Specifically, the Area, also making use of evaluation experts pursuant to art. 12, paragraph 4, letter d) of the Decree and with the support of the Evaluation Units, is responsible for the following activities:

a) development and updating, also considering international standards for quality assurance, of criteria, methods, and indicators to propose to the Ministry, aimed at measuring and verifying the structural, organizational requirements, faculty qualifications, and research quality to be used for the evaluation and accreditation of research doctorates and, where requested by the Ministry, for specialized schools.
b) planning and organizing methods of dialogue and involvement of stakeholders external to the Agency in the relevant evaluation activities.
c) initial and periodic assessment for the accreditation by the Ministry of PhD courses, interfacing, where necessary, with the Higher Education Institutions Evaluation Area.
d) development of Guidelines to enable the Agency to provide direction for the evaluation activities entrusted to the Evaluation Boards within its areas of competence and to verify the outcomes of the said evaluation activities.
e) planning, organizing, and managing the exercises of Evaluation of Research Quality (VQR), including the calculation of the Departmental Standardized Performance Indicator (ISPD) to be communicated to the Ministry as part of the assessment of Departments of Excellence, in accordance with art. 1, paragraph 319 of the law of December 11, 2016, no. 232.
f) planning and execution of evaluation activities for research institutions in accordance with the legislative decree of November 25, 2016, no. 218.
g) coordination of the assessment of the efficiency and effectiveness of public funding programs and incentives for research and innovation activities.
h) preparation of Guidelines, criteria, and indicators for the collection of information and for the evaluation of research activities and third mission/impact.
i) coordination and management of the tasks assigned to the Agency within the framework of the procedures related to the National Scientific Qualification (proposal of threshold values for indicators, evaluation of commissioner candidates, classification of journals in non-bibliometric areas).
j) definition of methods and criteria for the evaluation of university recruitment policies as provided for by art. 9 of the legislative decree of March 29, 2012, no. 49.
k) preparation of models for data collection in the research sector and the third mission, to promote their analysis, monitoring, and respective evaluation, in collaboration with the Statistical Operational Unit.

l) support to the Statistical Operational Unit in gathering information and data to analyse and use for the improvement of the evaluation activities assigned to the Agency.

m) management of the selection and training procedures for evaluation experts in areas of their own competence, also collaborating in the creation and updating of the database of evaluation experts, both Italian and foreign, as referred to in art. 5, paragraph 3 of the Decree.

n) organization of research activities on evaluation, through studies and analysis of collected data, also participating in working groups, research programs, national and international meetings on the topics of research evaluation.

o) management of the administrative and procedural aspects required by the above-mentioned activities that are not under the competence of the Administrative and Accounting Area.

9. To organize the responsibility and management of the activities of competence referred to in paragraph 8, within the Research Evaluation Area, the following Organizational Units and the work processes entrusted to their responsibility are identified:

9.1. Evaluation of research, third mission/impact
   a) planning, organization, and management of the VQR (Evaluation of Research Quality) and calculation of the related indicators, also for the purpose of identifying the Departments of Excellence.
   b) evaluation of the activities and results of research, the third mission, and the impact of universities, research institutions, and AFAM institutions.
   c) evaluation of the recruitment policies of universities.
   d) development of Guidelines and coordination of the activities of the Evaluation Boards in their areas of expertise.
   e) selection, training, and management of evaluation experts in the relevant subjects.

9.2. Evaluation of scientific journals and research training
   a) initial evaluation and periodic verification of PhD programmes for accreditation by the Ministry.
   b) periodic verification of threshold values related to the indicators used by the Ministry for the National Scientific Qualification and evaluation of commissioner candidates.
   c) management of the process of classifying journals in non-bibliometric areas.
   d) analysis and processing of information requested by the Ministry for the accreditation of Specialization Schools.
   e) development of Guidelines and coordination of the activities of the Evaluation Boards in their areas of expertise.
   f) Selection, training, and management of evaluation experts in the relevant subjects.

Art. 12 – Area Manager
1. Notwithstanding the provisions of the legislative decree of March 30th, 2001, no. 165, particularly from art. 17, and what is provided by art. 11, paragraph 2 of the current regulation, the Area Manager is responsible for ensuring consistency between the achieved results and the objectives of the programming of the activities of their area. To this end:
   a) in line with the directives of the Director, directs, oversees, and implements, the activities defined in the Annual Activity Program of ANVUR, managing the assigned human, financial, and instrumental resources.
   b) periodically provides the Director with the relevant program-management elements for the formulation of the annual and three-year preliminary budget and the financial statement.
c) by September 30th of each year, provides the Director with the relevant contents for the drafting of the Annual Activity Program for the following year.

d) at least semi-annually, elaborates and sends to the Director, a summary report on the results of the activities, in relation to performance objectives, complete with self-assessment elements.

e) proposes to the Governing Board and the Director the establishment of groups of expert evaluators as per art. 12, paragraph 4, letter d) of the Decree, necessary for the activities under the Area’s competence.

f) proposes to the Director the assignment of the role to the Heads of Operational Units and any internal organization acts.

g) with the support of the Technical Secretariat/Legal Affairs, oversees the preparation of briefs related to litigation of the reference Area and their respective signing.

h) participates in the annual planning of the development and maintenance needs of the information systems used by the Area, endorsing the related forms for the activation of services, testing, and final verification of their completion.

i) evaluates the staff assigned to the Area.

2. by October 31st of each year, the Area Managers communicate to the Director and the Manager of the Administrative and Accounting Area all the relevant details useful for the formulation of the Forecast Budget for the year starting on January 1st of the following year.

3. the position of Area Manager is assigned by the Governing Board, upon the proposal of the Director. Except for the age limit for retirement, the duration of the position cannot be less than three years or exceed five years. The position is renewable.

4. the position can be revoked before its expiration in the event of significant changes to the organizational structure of the Agency or upon the proposal of the Director, following a resolution by the Governing Board, due to:

   a) violation of the provisions on incompatibility and conflict of interest set by this regulation or another cause that does not allow the continuation of the relationship.

   b) serious non-compliances observed in relation to their institutional duties and/or negative evaluation of the results achieved as expressed by the Governing Board, particularly regarding serious or repeated non-compliance with directives formulated by the President and the Director.

5. In the event of resignation, impediment, or revocation from the position before its term, the duties of the Area Manager are temporarily carried out by an acting official appointed by the Director.

**Art. 13 – Head of Operational Unit**

1. The Head of the Operational Unit is assigned responsibility functions related to the activities carried out within their own Operational Unit. In particular, notwithstanding the provisions of art. 11, paragraph 2 of this regulation, the Head of the Operational Unit has the task of:

   a) coordinate and manage the human, financial, and instrumental resources assigned to their Operational Unit, in line with the directives of the Director or the Area Manager.

   b) at least semi-annually, prepare a summary report on the results of the activities, in relation to performance objectives.

   c) oversee the study and in-depth examination of the regulations related to the activity of competence of their Operational Unit.

   d) coordinate any working groups composed of experts, for which they are assigned responsibility.

   e) by September 30th of each year, provide the Area Manager with the contents prepared by their Operational Unit for the drafting of the Agency’s Annual Activity Program and any element useful for
defining the needs of human resources, as well as financial and instrumental requirements.

f) manage the administrative and evaluative processes within the competence of their Operational Unit.

g) prepare documents and acts to support the decisions of the Area Manager, the Director, and the Governing Board.

2. The position of Head of Operational Unit lasts for three years and can be renewed. The position can be revoked before its expiration due to:

a) violation of provisions on incompatibility and conflict of interest set out in this Regulation or another reason that prevents the continuation of the relationship.

b) serious non-compliances observed regarding their institutional duties and/or negative evaluation of the results, especially referring to serious or repeated non-compliance with directives given by the Director or the Area Manager.

c) significant changes in the organizational structure of the Agency or in the functions assigned to the Operational Unit.
TITOLO IV – ADVISORY AND EVALUATION BODIES

Art. 14 – Advisory Board
1. The Advisory Board, appointed by the President upon proposal of the Governing Board pursuant to art. 11 of the Decree, provides opinions and makes proposals to the Council, especially on the Annual Activity Program of the Agency and on documents concerning the selection of evaluation criteria and methods.
2. The Advisory Board holds its position for four years. It elects a President among its members and meets at least twice a year. Members of the Committee are entitled exclusively to reimbursement of expenses incurred for participation in the meetings, within the limits of the existing regulations for state administration employees at the managerial level.

Art. 15 – Independent Performance Assessment Body
1. In accordance with art. 14 of the legislative decree of 27th October 2009, no. 150, the Agency’s Governing Board appoints the Independent Performance Assessment Body (OIV), upon proposal of the President and following a public notice selection.
2. The OIV of the Agency has a single-member structure; it is chosen from individuals listed in the national register of members of the independent performance evaluation bodies established at the Department of Public Function of the Presidency of the Council of Ministers and holds its position for three years.
3. The OIV exercises the strategic control of the Agency pursuant to art. 6 of the legislative decree of 30th July 1999, no. 286.
3. And the tasks set out in art. 14, paragraph 2, of the legislative decree 150/2009, no. 150.

Art. 16 – Guarantee Committee
1. The review of the evaluation reports mentioned in art. 4, paragraph 2 of the Decree is conducted by a specific Guarantee Committee composed of three members external to the Agency, adequately representing the evaluated entities, according to procedures defined by the Council and in accordance with the Standards and Guidelines for Quality Assurance in the European Higher Education Area (ESG).
2. Following the final evaluation decided upon by the Governing Board and sent to the Ministry, the concerned institutions can request its review, as per paragraph 3, only once and within ten days of receipt.
3. The Guarantee Committee examines the review requests related to:
   a) serious irregularities in the procedure leading to the final assessment.
   b) glaring inconsistencies or incongruities in the formulation of the final assessment (after the counterarguments made by the Institution) if they substantially affect its outcomes.
   c) Violations of the Agency's Code of Ethics.
4. Following the conducted evaluation, the Guarantee Committee communicates to the Council, with specific justification, the admissibility or inadmissibility of the request. In the case of admissibility, it proposes:
   a) to review the decision, considering the elements that emerged from the analysis carried out by the Guarantee Committee itself.
   b) to confirm the previously made decision.
5. The Governing Board, having obtained the opinion of the Guarantee Committee, shall, within 45 days of receipt of the request for review, decide whether to accept it.
TITOLO V – PLANNING AND PROGRAMMING OF ACTIVITIES

Art. 17 – Annual programme of activities

1. The annual programme of the Agency defines the evaluation activities of the Universities, AFAM Institutions, and research institutions to be developed in the reference period and identifies the evaluative objectives of the Agency, also considering its participation in European initiatives and projects, national and international experiences conducted in the field of evaluation, as well as the legislative evolution in the higher education and research sector.

2. The annual activity program of ANVUR, consistent with the activities provided for in artt. 3 and 4 of this regulation and by art. 2, paragraph 138 of the law of November 24th, 2006, no. 138, meets the needs of:
   a) external evaluation of the quality of activities of the Universities, AFAM Institutions, and public and private research entities that receive public funding, with particular reference to the quality of management processes, results, and products of training and research activities, including technological transfer, as well as the individual structures of these entities.
   b) evaluation of the efficiency and effectiveness of public financing programs and incentives for research and innovation activities.
   c) direction of evaluation activities entrusted to the internal Evaluation Units of higher education and research institutions.

3. Specifically, the Annual programme of activities of the Agency defines:
   a) the evaluative objectives in the short and medium term with an annual, biennial, and triennial projection.
   b) the development lines of the Agency’s evaluation activities, also considering past experience and the evaluative objectives planned in different areas of evaluation and internal organization of the Agency.
   c) the detailed programme to be initiated during the first year of the Program’s validity.
   d) the stakeholders to be involved in the development of evaluation activities.
   e) the development lines of the Agency's collaborations with international organizations operating in the field of evaluation.
   f) the collaboration and coordination lines with other state administrations and public and private entities in the evaluation sector, both active and to be activated.

4. The annual activity program of the Agency is formulated in a manner compatible with the financial and economic forecasts of the Agency itself, also considering what has emerged from the activity carried out and from the comparison with stakeholders who participate or are subject to evaluation by the Agency.

5. The Governing Board approves the Program by November 30th of each year, also considering the information, technical proposals, and the necessary knowledge supports ensured by the Director and developed by the Areas and their respective Operational Units for matters of their competence.

6. The President oversees the preparation of the proposal for the annual activity program of the Agency and submits it for approval to the Minister, following the Governing Board’s resolution.

Art. 18 – Report on the Higher Education and Research System

1. In accordance with art. 4, paragraph 3 of the Decree, the Agency drafts every two years the Report on the state of the university system and research, which is presented to the Minister for transmission to the President of the Council of Ministers, the Interministerial Committee for Economic Planning, and Parliament.

2. The Report on the state of the university system and research outlines the current state of the system and its evolution over time. The Report, in particular:
a) describes the adjustments of the university system and research, also following the legislative reforms that have taken place in the sector.

b) provides evaluation elements of the system’s effectiveness and efficiency, as well as public funding programs and incentives for research and innovation activities, also accounting for the outcomes of evaluations carried out by the Agency in the previous two years.

c) offers a comparative analysis of the Italian university and research system in relation to the international context.

d) delves into, through the analysis of data and information on thematic areas of particular interest, the impact of policies for the university system and research.
TITOLO VI – FINAL PROVISIONS

Art. 19 – Transparency
1. The Agency ensures transparency and publicity of information related to its activity, using all the tools and forms of information and communication provided for in art. 2 of Law no. 150 of June 7th, 2000.
2. Specifically, the Agency guarantees the publication on its institutional website of news related to its structure and organic endowment, the criteria and methodologies for evaluation defined by it, the results of its analyses and evaluations, as well as every other aspect of its institutional activity, in accordance with current legislation.
3. Every two years, the Agency takes care of publishing the Report on the state of the university system and research as per art. 4, paragraph 3 of the Decree, as well as the annual reports, relations, and publications prepared by the Agency itself.
4. To ensure maximum transparency as provided for by current legislation, the Agency takes care of publishing, in specific sections of its institutional website, specific information aimed at making known to external interlocutors the results of its analyses and its evaluation activity.

Art. 20 – Entry into force
1. Except as provided for in paragraph 2, this regulation comes into effect the day after its publication on the Agency’s institutional website and is concurrently transmitted to the Presidency of the Council of Ministers, which takes care of its collection and publication, pursuant to art. 27 of the legislative decree of March 30th, 2001, no. 165.
2. The organizational structure referred to in art. 11 will be operational at the conclusion of the conferral of responsibility roles for the Areas and Operational Units by decree of the Director. Until this phase is completed, the organizational structure provided for by the Organization and Functioning Regulation, last amended by resolution of the Governing Board no. 182 of November 2nd, 2017, remains in effect.